

TORONTO DISTRICT SCHOOL BOARD

FINANCIAL FACTS:

REVENUE & EXPENDITURE TRENDS



April 2018

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Introduction

Each year, the Toronto District School Board welcomes more than 246,000 students and 140,000 life-long learners at multiple sites across the city of Toronto. As an organization, our focus is ensuring that each one of our students has the supports they need to be successful, confident, and engaged learners and citizens.

The TDSB has an annual operating budget of \$3.3 billion. Each year, Trustees and staff work together to pass a balanced budget. The TDSB is committed to the effective use of resources to ensure that every dollar spent has a positive impact on student success and well-being.

The TDSB is currently in a stable financial position as a result of steady enrolment and previous difficult decisions needed to balance the budget. As a result, we are now able to focus our attention to thinking about the budget differently, specifically in terms of aligning resources with our equity commitments so that all students experience success.

Although the TDSB’s financial position is currently stable, there are still a number of areas where the funding provided by the Ministry of Education is not sufficient to meet the needs of our students and school communities. Read more about the gap between provincial funding and the money needed to support students on page 4.

This document represents the TDSB’s financial information from 2013-14 to 2017-18. It focuses on the Board’s key expenditure areas and identifies major operating costs. The basis of the data presented in the tables is taken from the Board’s audited financial statements for all years up to 2016-17 and budget projections for 2017-18.

TDSB Student Demographics

The information below provides a demographic breakdown of students. Information on gender, home language, and student place of birth comes from the TDSB School Information System (SIS) and is updated annually. Information on ethno-racial background and parent place of birth comes from the TDSB Student Census (2015-16).

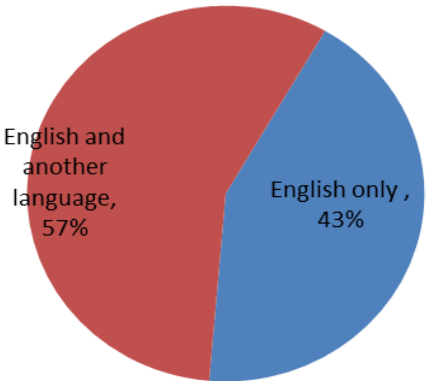
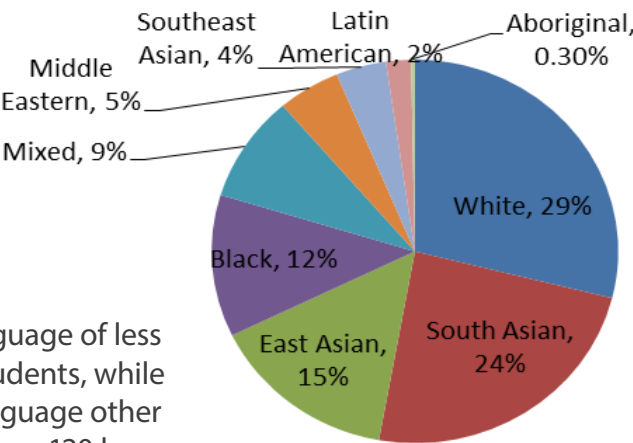
Gender

According to the Board’s student registration database, there are slightly more male than female students attending TDSB schools, especially at the secondary panel.

	JK-Gr. 6	Gr. 7-8	Gr. 9-12	Total
Female	49%	48%	48%	48%
Male	51%	52%	52%	52%

Ethno-Racial Background

In the TDSB, the four largest self-identified racialized groups are White (29%), South Asian (24%), East Asian (15%), and Black (12%). The remaining population consists of other groups including “Mixed”, Middle Eastern, Southeast Asian, Latin American, and Aboriginal.



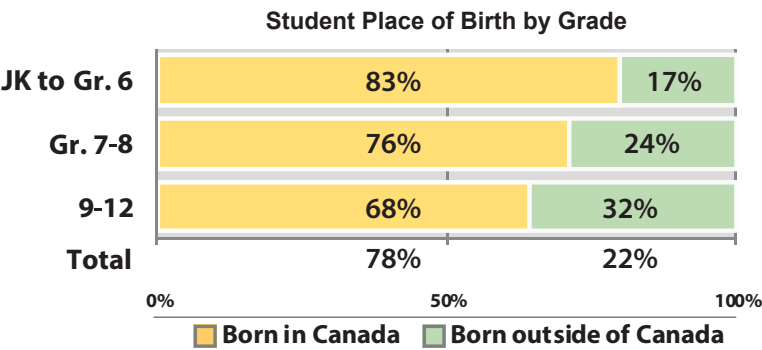
Home Language

English is the sole first language of less than half (43%) of TDSB students, while over half (57%) speak a language other than English. Altogether, over 120 languages are spoken by TDSB students. The top five non-English languages spoken are: Chinese (10%), Tamil (5%), Urdu (5%), Bengali (3%) and Arabic (3%).

TDSB Student Demographics - (cont'd)

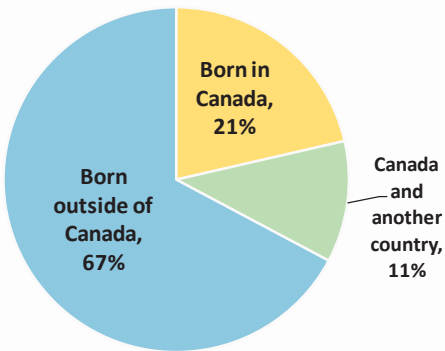
Student Place of Birth

Over three quarters of TDSB students (78%) were born in Canada. The proportion of students born in Canada varies with more students in JK-Grade 6 (83%) reported as Canadian-born compared to students in secondary school (68%). Slightly under a quarter of TDSB students (22%) immigrated to Canada from over 190 countries. The top five countries of students' birth other than Canada are: China (3%), India (2%), United States (2%), Pakistan (2%), and the Philippines (1%).



Parent Place of Birth

About one fifth of the students have both parents who are Canadian-born, while 11% of students have one parent born in Canada and the other outside Canada. The Majority (over two-thirds) of TDSB students are from immigrant families with both of their parents born outside Canada (67%). Further analysis indicates that over 90% of the visible minority students are of immigrant background - that is, with two parents born outside Canada.



Financial and Statistical Information

TDSB Facts

Projected 2017-18

Number of Schools

Elementary	444
Junior High	3
Secondary	74
Alternative Schools	39
Special Education Self-Contained Schools	12
Other (EdVance, Caring and Safe Schools, Native Learning Centres)	11
Total Number of Schools	583

Number of Board Use Buildings (including office, warehouse and distribution centres)	14
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Operating Budget	\$3.284B
Capital Budget (as of 2017-18 budget)	\$0.508B
Total Enrolment (Regular Day School)	242,884
Total Teachers Including Teaching Vice Principals	15,549
Total Early Child Educators	1,098
Total Principals and Vice Principals	906
Total School Office Clerical	1,057
Total Caretakers	2,183



Funding Gaps

Funding for education is determined through a set of provincial benchmark costs for the major components of education operations. Provincial benchmarks are determined by establishing average costs of school boards across Ontario. Costs in Toronto are higher, as is reflected throughout this document.

Since 2003, labour discussions have taken place at a provincial discussion table. Accordingly, the Province has adjusted salary benchmarks for these discussions. The Province has never addressed the initial salary and benefit gap prior to the provincial discussion table agreements. The cost of supply teachers is also under funded as the Province does not recognize the increase in absenteeism that is occurring throughout the sector.

School boards across the province continue to struggle to support the needs of their students within the Special Education funding model.

Provincial funding for Information Technology significantly lags the actual expense of school boards. This is a serious funding concern if school boards are expected to prepare students to become global citizens.

The table below summarizes the significant provincial funding gaps between the TDSB costs and provincial benchmarks, based on 2017-18 Budget Projection.

		Provincial Benchmark	TDSB Actual
Elementary Teachers *	Page 18	98,785	102,633
Secondary Teachers *	Page 19	102,243	105,474
Early Childhood Educators *	Page 21	50,464	69,723
Principals and Vice Principals *	Page 22		
School Office Support *	Page 22		
School Budget Expenditures	Page 23	48,669,636	56,629,288
Supply Staff	Page 20	50,769,152	115,793,105
Special Education (see Note)	Page 24	341,005,779	373,729,325
Transportation	Page 28	51,647,158	61,038,168
Administration and Governance	Page 29	61,687,914	61,280,572
* Gap comprised of actual Salary & Benefit shortfall when compared to Salary & Benefit funding Note: Gap in teacher salary and benefits is also included as part of the shortfall in Special Education			

The Board utilizes sources of funding and other revenues to offset the gaps listed above. Revenues include fees from International Students and lease revenues. Ministry allocations are only restricted in a few areas including Special Education and Capital. Beyond these areas, school boards have flexibility in spending these grants. Therefore, English as a Second Language, French as a Second Language and Learning Opportunities are used to help offset the funding gaps.

* but never for the initial salary gap.

Total Enrolment

The TDSB represents approximately 12.3% of the province of Ontario's total enrolment. Including the projection for the full 2017-18 school year, the TDSB will have decreased by approximately 368 students or 0.15% over the last five years.

School Board	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% of Provincial Total	Change Over 5 Yrs	% Change since 2013-14
TDSB	243,252	244,749	241,068	241,998	242,884	12.33%	(368)	-0.15%
Toronto Catholic DSB	84,003	88,824	88,652	89,363	89,624	4.55%	5,621	6.69%
York Region DSB	112,422	120,301	120,688	121,130	121,448	6.17%	9,026	8.03%
York Region Catholic DSB	52,121	55,159	54,654	54,378	53,597	2.72%	1,476	2.83%
Peel DSB	143,848	154,001	152,381	152,157	154,918	7.87%	11,070	7.70%
Dufferin-Peel Catholic DSB	78,348	81,810	81,321	81,047	80,692	4.10%	2,344	2.99%
Durham DSB	64,282	68,297	68,778	68,514	69,567	3.53%	5,285	8.22%
Durham Catholic DSB	20,696	21,088	21,088	20,571	20,768	1.05%	72	0.35%
Total Provincial Enrolment	1,844,218	1,963,550	1,953,633	1,951,586	1,969,491		125,273	6.79%

TDSB % of Total Provincial Enrolment	12.50%	12.46%	12.34%	12.40%	12.33%
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Source: Ministry of Education - Projected School Board Funding published annually. TDSB enrolment represents actual and internal board projections.

Note: 1) Starting in 2013-14, high credit student are no longer included in ADE of the board.

2) Startign from 14-15 Enrolment includes FDK enrolment



Enrolment Trends

Elementary enrolment has increased by approximately 751 students between 2013-14 and 2017-18 (excluding FDK). However, as birth rates and migration rates change over the next several years, the TDSB will experience enrolment stabilization in the Elementary panel. The forecast over the next 10 years is that enrolments should remain relatively stable.

Secondary enrolment has declined by 6055 students over the same time period. This decline is consistent with the decline that the Elementary panel experienced over the last decade. The projection for the Secondary panel suggests that the decline will continue for one more year before the enrolment begins to increase slightly again.

The TDSB's past enrolment declines have had significant implications on the number of small and underutilized schools that can operate within ministry funding benchmarks. Small schools also have difficulty offering the high quality programs and services that TDSB students and parents expect.

The TDSB welcomes International Students from around the world. Since 2013, the number of International students studying at the TDSB has increased by more than 640 students.

Regular Day School

Enrolment (ADE) (Note 1)	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	Changes over 5 Years
Pupils of the Board						
Elementary FDK	12,765.5	17,981.5	17,576.8	17,715.3	17,701.0	4,935.5
Elementary excluding FDK	154,267.0	153,528.8	152,033.8	153,741.7	155,018.0	751.0
Secondary	76,219.2	73,238.8	71,457.9	70,541.4	70,164.7	(6,054.5)
Total ADE including FDK	243,251.7	244,749.1	241,068.4	241,998.4	242,883.7	(368.0)
Annual Change - Elementary (%)	0.2%	-0.5%	-1.0%	1.1%	0.8%	0.5%
Annual Change - Secondary (%)	-5.3%	-3.9%	-2.4%	-1.3%	-0.5%	-7.9%
Annual Change - Total (%)	0.4%	0.6%	-1.5%	0.4%	0.4%	-0.2%
Note 1: ADE refers to Average Daily Enrolment and only includes pupils of the Board. The table on the previous page includes high credit students for comparison purposes.						

International Students

Enrolment (ADE) (Note 1)	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	Changes over 5 Years
Elementary	136.3	138.5	179.5	270.4	272.0	135.7
Secondary	1,134.3	1,267.5	1,248.7	1,550.7	1,643.0	508.7
Total International Students	1,270.6	1,406.0	1,428.2	1,821.0	1,915.0	644.4
Annual Change - Elementary	32.7%	1.6%	29.6%	50.6%	0.6%	99.6%
Annual Change - Secondary	0.2%	11.7%	-1.5%	24.2%	6.0%	44.8%
Annual Change - Total	2.9%	10.7%	1.6%	27.5%	5.2%	50.7%
Note 1: ADE refers to Average Daily Enrolment.						

Enrolment Trends Continuing Education

Continuing Education delivers programming to 140,000 registrants (from Junior Kindergarten students to seniors) in more than 400 locations across the city. Programs for elementary students include international languages, literacy and numeracy programs. Adults benefit from adult high school credit, night school credit, English as a Second Language, parent workshops, general interest and seniors' daytime programs.

Enrolment	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	Changes over 5 Years
Adult English as a Second Language	21,129	20,465	19,796	19,936	20,000	(1,129)
Community-General Interest and Seniors Daytime	28,112	24,126	24,578	23,527	25,000	(3,112)
Adult High Schools	12,050	11,826	11,651	11,232	11,100	(950)
Parent Workshops	11,228	15,756	9,927	10,871	10,000	(1,228)
Adult	72,519	72,173	65,952	65,566	66,100	(6,419)
Summer School Credit Program	14,247	12,699	14,812	14,954	15,000	(753)
Night School Credit Program	11,235	8,171	8,014	5,896	5,900	(5,335)
Literacy and Numeracy	8,263	6,919	5,023	3,704	4,000	(4,263)
Secondary	33,745	27,789	27,849	24,554	24,900	(8,845)
International Languages - African Heritage	33,392	32,239	31,364	29,484	29,500	0
Literacy and Numeracy	9,874	8,991	7,483	6,237	7,000	(3,892)
Grade 8 'Moving on Up'	8,826	8,442	8,716	6,714	7,000	(2,874)
Community - After 4 and Music Camp	472	552	339	271	400	(1,826)
Elementary	52,564	50,224	47,902	42,706	43,900	(72)
EdVance Secondary Programs	3,481	3,851	3,976	3,961	4,100	619



Ministry Grants for Student Needs

Provincial grants to school boards are provided through Grants for Student Needs (GSN) and are generated primarily by student enrolment. Because funding reflects enrolment, the Board must adapt its programs and organizational structure to reflect enrolment changes.

As Elementary enrolment stabilizes, the pressures on programs in this panel will be lessened. However, as Secondary enrolments starts to stabilize in coming years, challenges on delivering full program offerings in small Secondary schools will become more difficult.

The provincial GSN model is comprised of the following components:

Foundation Grant - base per pupil funding for the delivery of core educational programs and services. The grant provides funding for regular classroom teachers, textbooks and learning materials, computers, regular program educational assistants, professionals and paraprofessionals, library and guidance.

School Foundation Grant - provides a base level of funding for school office administration.

Special Purpose Grants - provide additional funding for programs and students with special needs. Special purpose grants include: Special Education grants, grants for English as a Second Language, French and Native language grants, and the Learning Opportunities Grant.

Grants for School Operations - fund caretaking, utilities and general maintenance in TDSB facilities.

Ministry Specific Grants - fund Ministry targeted initiatives and are usually one-time only grants (See Funding for Specified Ministry Initiatives section for more information).



Ministry Grants for Student Needs - (cont'd)

	2013-14	2014-15 (Note 1)	2015-16	2016-17	Revised Estimates 2017-18	% Changes over 5 Years
Foundation	1,190,868,873	1,311,853,451	1,289,131,234	1,306,334,135	1,336,180,861	12.2%
School Foundation	166,008,515	171,848,405	169,452,461	171,260,639	174,842,839	5.3%
Special Education	311,636,497	332,012,325	327,551,208	327,794,440	329,478,031	5.7%
Language						
French as a Second Language	30,089,742	30,726,584	30,665,940	31,641,908	32,338,668	7.5%
English as a Second Language	66,327,670	62,295,459	62,091,220	69,544,672	74,839,815	12.8%
Learning Opportunities						
Learning Opportunities Amount	125,756,050	127,417,926	127,243,082	128,385,986	130,269,907	3.6%
Literacy and Numeracy Assistance	3,375,921	3,250,853	2,004,463	1,633,458	1,924,076	-54.3%
Assistance for Student Success	10,717,973	10,735,966	10,707,358	10,878,928	11,078,248	-0.6%
School Effectiveness Framework	966,227	1,011,956	1,001,470	1,011,942	1,029,201	3.6%
Ontario Focused Intervention Partnership	965,737	1,025,499	1,010,077	1,013,973	1,017,683	3.2%
Specialist High Skills Major	796,416	792,778	771,768	964,198	1,146,125	31.1%
Mental Health Leader		120,000	119,832	121,161	123,113	
Outdoor Education (Note 2)				2,064,406	2,071,940	
Library Staff (Note 2)				774,275	751,121	
Local Priorities Fund (Note 4)					26,557,214	
Other Grants						
Adult Education, Continuing Education & Summer School	29,317,799	28,602,298	27,895,876	27,085,173	26,671,137	-9.0%
Teacher Qualification & Experience	198,749,791	217,985,899	264,460,347	262,980,174	292,522,370	47.2%
New Teacher Induction Program	1,037,697	887,522	960,809	840,086	865,447	-16.6%
Early Childhood Education Qualification & Experience		9,022,378	13,840,260	16,699,051	18,740,375	
Transportation	49,011,545	48,988,619	49,190,097	50,434,172	51,647,158	5.4%
Administration and Governance	57,001,294	60,262,031	58,763,892	59,231,681	60,872,421	6.8%
School Operations	276,563,523	282,744,846	274,333,762	270,717,078	268,137,854	-3.0%
Community Use of Schools	4,003,302	3,976,098	3,920,596	3,828,161	3,874,157	-3.2%
Declining Enrolment Adjustment Program Enhancement	12,017,741	14,741,305	12,072,595	2,370,025		-100.0%
First Nation, Métis and Inuit	2,171,295	2,991,067	3,542,283	4,303,199	5,048,295	132.5%
Safe Schools	7,697,609	7,920,324	7,848,246	7,912,865	7,901,403	2.6%
Restraint Savings	(949,625)	(949,625)	(949,625)	(949,625)	(949,625)	0.0%
Labour-Related Enhancements	1,948,556					-100.0%
Savings from Strike or Lockout						
Trustees' Association Fees			43,316	43,316	43,316	
Total Operating Grants	2,546,080,148	2,730,263,964	2,737,672,567	2,758,919,477	2,859,023,150	12.3%
Renewal and Capital Grant						
School Renewal	45,108,242	45,432,726	49,487,333	48,273,770	47,241,156	4.7%
Sinking Fund Interest	4,243,905	4,243,905	4,243,905	4,243,905	2,121,953	-50.0%
Ontario Financing Authority Loan and short term Interest	20,899,601	20,276,434	19,802,164	20,040,451	18,205,698	-12.9%
Permanently Financed (Note 3)	20,498,586	20,498,586	20,498,586	20,498,586	20,498,586	0.0%
Other Capital Grant			1,840,985	277,401		
Total Renewal and Capital Grant	90,750,334	90,451,651	95,872,973	93,334,113	88,067,393	-3.0%
Total GSN Grant	2,636,830,482	2,820,715,615	2,833,545,540	2,852,253,590	2,947,090,543	11.8%
Note 1: Full-Day Kindergarten is included in the GSN starting in 2014-15. Note 3: 55 School Board Trust repayment			Note 2: Previously part of EPOs but now part of the GSN. Note 4: New for 2017-18			

Funding for Ministry Initiatives

As shown in the table below, the Ministry has been targeting additional funding to school boards for specific provincial initiatives.

These grants are provided outside of the regular operating grants and are often tied to separate contract agreements that require specific reporting on expenditures within set timelines.

School boards are required to spend these grants for their intended purposes and the Ministry can take back any unspent funds. The 2017-18 amounts only represent those grants allocated to school boards as of Jan 2018.

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
Aboriginal Education: FNMI Implementation	100,000	97,421	121,547		
Adult and Continuing Education Single Parent Pilot Project Initiative (CALC & Yorkdale)	30,000	30,000	30,000	27,000	
After School Skills Development Programs ASD				42,500	320,000
ASD Pilots to Improve School-Based Supports					271,633
Autism Post Secondary Transitions Model for Students with Autism Spectrum Disorders	60,000	30,000	15,000	15,000	
Autism Supports and Training (PPM140) - ABA Training	371,259	367,969	366,014	361,622	362,012
Board Leadership and Development Strategy (BLDS)	369,318	365,735			
Building Capacity in Assessment for Learning	8,250	10,000			
Child and Youth in Care (CYIC) Pilot Project	100,000	100,000	100,000		
Classroom Resource for New French Immersion and/or Extended French Classes Initiative	122,900				
CODE: Environmental Education Initiatives					9,250
CODE: ESL/ELD - Projects to support English Language Learners	16,000		20,000	27,000	
CODE: Student Injury Prevention Phase 3				10,000	
CODE: Summer English Language Learners				120,000	
CODE: Summer Learning				450,000	
CODE: Summer Learning Robotics				75,000	
CODE: Technology and Learning Fund (TLF) (21st Century Innovation Research Initiative)	513,894	2,418,470	2,997,278	2,962,240	959,558
CODE: Technology Research Initiative	364,456	80,000			
Collaborative Inquiry for Learning - Early Primary	15,000				
Collaborative Inquiry for Learning - Mathematics (Note 1)	135,000	135,000	135,000		
Common European Framework (CEFR) Regional Implementation	55,200				
Community Connected Experiential Learning			20,500	25,535	
Community Use of Schools: Outreach Coordinators	484,000	484,000	484,000	484,000	484,000
Community Use of Schools: Priority Schools	2,718,000	2,618,000	2,618,000	2,618,000	2,618,000
Correctional Project (Continuing Education)			25,000	90,000	100,000
Creating Pathways - All About Me		60,472	57,884	57,370	0
Early Development Instrument (EDI)		405,680		220,740	400,620
Early Years Experiences Collection at Kindergarten Registration (EYE@K)					98,411
Early Years Leads Program	2,520,200	711,780	727,360	727,360	740,030
Early Years Pedagogical Documentation		5,000	5,000		
Enrolment Reporting Initiative		141,106	173,601		
Ensuring Equitable Access to PSE Pilot Project					119,790

Funding for Ministry Initiatives - (cont'd)

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
Equity & Inclusive Ed. Implementation Network	125,000	125,000			
First Nation, Métis and Inuit (FNMI) - Collaborative Inquiry	23,000	23,000	25,000	15,000	
First Nation, Métis and Inuit (FNMI) - Focused Student Work Study Teacher (Note 1)		120,000	125,000		
First Nation, Métis and Inuit Learning and Leadership Program			33,000		
Focus on Youth After School Program			323,500	524,810	263,200
Focus on Youth Toronto	3,080,000	3,080,000	3,080,000	3,080,000	TBA
French as a Second Language (FSL)	494,792	502,162	531,748	521,886	548,538
Gap closing in Literacy Grades 7-12				168,620	137,750
Healthy Eating in Secondary Schools	188,928				
Homework Help Project (eLearning Contact)	110,000	105,000	105,000		
Hybrid Pilot Project		209,227	430,000	330,000	250,000
Implementation of Draft Full Day Early Learning Kindergarten Program	165,600	165,700			
Improved Proficiency in French as a Second Language (FSL)	102,581				
Innovation Fund			10,000		
Innovation, Creativity and Entrepreneurship (ICE)			11,204	74,611	
Innovative in Learning Funds					109,500
International Students Jiangsu Exchange Program					TBA
Joint School Support Initiative and ReEngagement of FNMI students			100,000	100,000	100,000
Kindergarten Reporting				479,280	
Learning for All K-12 Regional Projects (Note 1)	10,000	39,585	39,466		
LGBT Capacity Building			30,000		
Library Staffing in Ontario Elementary Schools	774,275	772,610	772,610		
Making the Annual Learning Plan (ALP) Meaningful	21,659	44,820			
Mental Health & Addictions	138,223	94,225			
Mental Health Leader	120,000				
Mental Health Leader - Meeting Participation	1,000				
MISA	120,106	119,786	118,242		
MISA PNC Funds			252,952	200,000	200,000
New Education & Career/Life Planning Initiative	25,000				
Occasional Teacher (OT) Professional Development (One-time grant)				101,349	
Ontario 150 Projects				86,617	
Ontario Aboriginal Youth Entrepreneurship Program (AYEP)		42,000	34,500	35,100	
Ontario Autism Program				1,824,725	725,532
Ontario Focused Intervention Program (OFIP)	256,500	90,000	90,000	74,500	100,500
Ontario Human Capital Research and Innovation Fund (OHCRIF)	35,942		49,769		
Ontario Leadership Strategy and PLE Mentoring for All			430,808	402,054	370,666
Ontario Youth Apprenticeship Program (OYAP)	467,883	467,833	467,884	467,883	467,883
Outdoor Education	2,486,811	2,477,259	2,463,544		
Pan Am/Parapan Am Kids Activity Day Kits		95,400			
Parenting and Family Literacy Centres	4,377,066	4,399,737	4,399,737	4,399,737	1,759,895

Funding for Ministry Initiatives - (cont'd)

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
Parents Reaching Out (PRO) Regional/Provincial Grants	10,000	40,500	36,000	50,000	72,500
Parents Reaching Out Grants for School Council	309,144	327,685	353,405	368,331	411,338
Physical Activity in Secondary Schools	110,736				
Pilot Summer Learning Programs				100,000	
R.E.A.C.H for Community Change		34,590			
Re-Engagement Initiative (12 & 12+)	121,424	122,471	131,016	130,720	137,615
Renewed Mathematics Strategy (RMS)				5,465,068	5,435,068
Research - Beyond 3:30	100,000	50,620			
Research - Paediatrics Clinics	100,000	63,920			
School Climate Funding	557,793	553,301	676,086	668,747	668,835
Schools in the Middle - Regional Networking (Note 1)	25,000	25,000	25,000		
Speak Up			103,859	58,485	
Special Education Advisory Committee (SEAC) Provincial Conference		500			
Special Education: Students in Educational Programs in Care, Treatment, Custody and Correctional Facilities (CTCC Programs)	72,062				
Specialist High Skills Major **	265,864	197,264	202,632	259,732	626,625
Student Injury Prevention		805,536			
Student Led Teacher Facilitated Projects (Speak Up Projects)	77,600	57,125			
Student Success - Building Capacity for Differentiated Instruction (Note 1)	162,501	158,054	157,188		
Student Success - Building Capacity for Effective Instruction in Literacy for Adolescents (Note 2)	162,501	158,054	157,188		
Student Success - Building Capacity for Effective Mathematics Instruction	162,501	158,054	157,188		
Student Success - Collaborative Inquiry for Instructional Impact (Note 1)	162,501	158,054	157,188		
Student Success - School & Cross Panel Teams (Note 1)	230,191	223,796	144,878		
Student Success School Support Initiative (SSI) (Note 1)	1,183,914	1,183,914	898,914		
Student Support Leadership					
Student Work Study - First Nation, Métis and Inuit Focus	120,000				
Student Work Study (Note 1)	840,000	840,000	827,500		
Support for Implementation of Revised Curriculum Documents					247,400
Support with Special Needs K-12	135,251				
Supporting Racialized Students Project - Stand Up Conference				30,000	
Syrian Newcomer Settlement in Ontario			149,683		
System Implementation and Monitoring/OFIPS (Note 1)	2,070,700	2,278,000	2,223,900		
Systems Support to Implement Labour Framework Reforms	2,643,685				
Teacher Learning and Leadership Committee:	27,736	33,010			
Teacher Learning and Leadership Program (TLLP)			45,744	29,663	
Tutors in the Classroom	60,000	27,000	30,000	35,000	35,000
Total Funding for Specific Ministry Initiatives	30,818,947	28,530,425	28,297,515	28,395,285	19,151,149
Full Day Junior Kindergarten**	129,064,477				

Other Board Revenues

The TDSB generates additional revenues to support core operations through initiatives such as tuition fees from International students, rental and permit income, cafeteria income and interest income.

Agency revenues include contracted services provided under contract with Service Canada, Citizenship and Immigration, and the Ministry of Training, Colleges and Universities.

	2013-14 (Note 4)	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% Changes over 5 Years
Education Programs - Other Grants (Note 1)	175,596,373	44,006,450	43,044,068	41,384,672	39,192,563	-77.7%
Rental and Permit Revenue	30,506,780	31,267,585	33,079,107	31,369,402	29,781,500	-2.4%
Tuition Fees	17,719,473	19,906,392	19,740,669	26,077,093	28,450,000	60.6%
Secondments	12,931,953	12,476,083	12,703,721	13,330,163	13,928,047	7.7%
Cafeteria	4,950,152	5,191,390	5,379,327	5,234,247	5,342,184	7.9%
Continuing Education Fees	3,273,795	3,024,941	3,592,932	3,820,214	3,682,330	12.5%
Donations (Note 2)	1,792,133	1,841,527	1,881,842	1,769,136	-	-100.0%
Agency Revenue	39,264,107	41,720,547	40,606,068	41,621,644	41,657,000	6.1%
School Generated Funds	41,974,618	42,464,477	40,905,279	43,446,954	40,000,000	-4.7%
Other Revenue (Note 3)	19,614,086	15,645,632	16,184,268	18,797,133	9,099,565	-53.6%
Total	347,623,470	217,545,023	217,117,281	226,850,658	211,133,189	-39.3%

Note 1: Education Programs other (EPO) including Adult ESL grant, the amount represents the recognized revenue in the year, it may not be the same grant amount as announced during the year.

Note 2: Donations are based on actuals at year end, therefore in 2017-18 no projections reported.

Note 3: Other revenue includes, interest, transcript fees, other one time revenue or cost recovery and sale of material fees.

Note 4: Starting 2014-15, FDK grant are included in GSN and no longer part of EPO amount.



Total Expenses

TDSB expenses are largely comprised of labour related costs (salaries and benefits) for all staff. This typically represents about 85% of total expenditures. The TDSB's central administration costs are less than 3% of the Board's total operating expenses. When compared to similar organizations, such as hospitals and colleges/universities, the TDSB's administrative costs are similar.

Increases in total instructional expenditures have been largely driven by the implementation of Full-Day Kindergarten and other Ministry initiatives. Changes in accounting practices that have been phased in since 2011-12 have also caused changes in reported expenditures, particularly in the area of employee future benefit costs.

Expenses by Category	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
INSTRUCTION					
Classroom Teachers	1,441,309,143	1,478,999,216	1,487,989,794	1,504,854,967	1,563,033,911
Supply Teachers	79,965,611	81,501,443	93,390,840	0	0
Supply Costs (Note 1)				118,433,963	115,793,105
Teacher Assistants	173,280,523	183,958,581	189,161,553	107,013,979	114,446,879
Early Childhood Educator (Note 2)				62,950,206	68,725,386
Textbooks/Supplies	53,825,108	52,459,514	53,012,563	55,530,443	67,540,734
Computers	32,355,358	37,988,820	29,174,749	31,574,930	23,693,220
Professionals/Paraprofessionals/Technical	162,494,099	160,001,429	162,548,011	168,751,769	180,418,921
Library/Guidance	54,349,289	55,499,593	56,807,771	57,223,869	53,356,076
Staff Development	10,336,527	12,889,973	11,724,135	12,237,668	17,337,105
Department Heads	3,341,026	3,243,930	3,657,502	3,597,542	3,344,730
Principals and Vice Principals	119,711,855	119,478,244	121,035,387	122,924,200	130,321,128
School Office	79,739,885	77,828,377	78,313,041	79,855,817	84,967,484
Coordinators and Consultants	29,380,782	29,656,200	27,301,531	27,936,784	29,609,051
Continuing Education	101,094,837	96,047,545	97,972,558	101,597,378	105,086,506
Amortization and Write Downs	5,972,177	6,548,361	5,816,567	6,292,770	6,742,283
Instruction Subtotal	2,347,156,220	2,396,101,226	2,417,906,002	2,460,776,285	2,564,416,519
ADMINISTRATION					
Trustees (Note 3)	1,245,060	1,162,026	2,729,053	1,946,178	2,086,702
Director/Supervisory Officers	8,127,899	9,938,455	9,340,588	9,610,373	10,620,158
Board Administration	75,734,154	81,785,598	77,456,768	64,300,985	70,303,695
Amortization and Write Downs	593,475	583,689	518,567	400,946	372,987
Administration Subtotal	85,700,588	93,469,768	90,044,976	76,258,482	83,383,542
TRANSPORTATION					
Pupil Transportation	55,817,089	56,054,654	56,144,668	62,142,554	61,408,647
Transportation - Provincial Schools	0	138,726	300,874	226,747	219,758
Amortization and Write Downs	8,636	13,725	17,359	24,752	26,463
Transportation Subtotal	55,825,725	56,207,105	56,462,901	62,394,053	61,654,868
PUPIL ACCOMMODATION					
School Operation/Maintenance	324,819,475	323,388,163	310,879,176	311,166,337	316,354,925
School Renewal	23,701,239	11,320,373	29,570,623	33,901,984	33,654,894

Note 1: Effective 2016-17 EFIS reporting combines Supply teachers with supply ECE and EA's as Supply Staff

Note 2: Prior to 2016-17 EFIS reporting both Early Childhood Educators and Education Assistants in one line

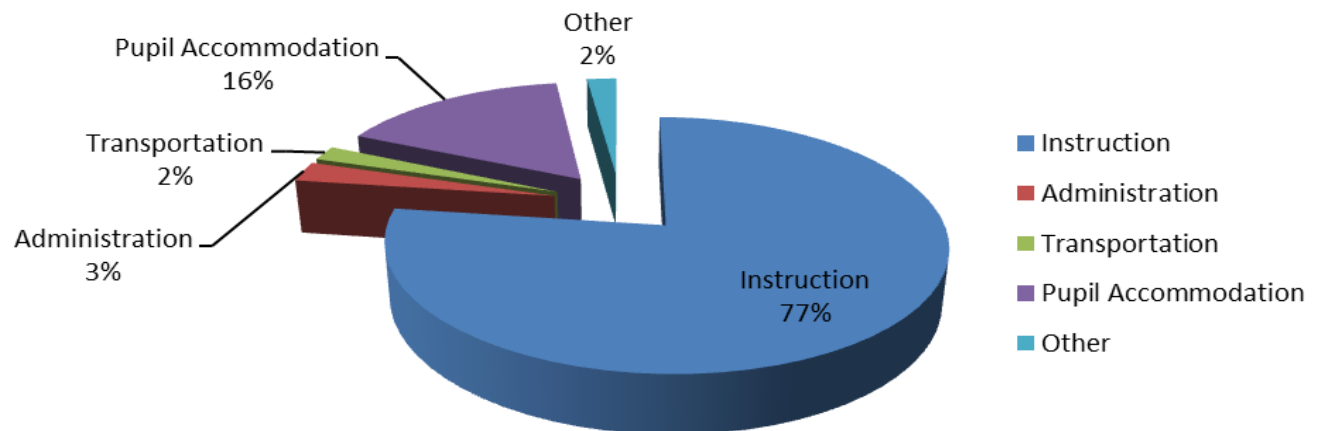
Note 3: 2015-16 Trustee expense includes the cost for 4 by-elections. Starting from 2015-16 the Trustee expense line also includes Trustee Shared Services expenses.

Total Expenses - (cont'd)

Expenses by Category	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
Other Pupil Accommodation	25,355,984	23,773,765	25,990,434	25,196,160	20,113,634
Amortization and Write Downs	95,065,101	103,904,258	112,048,385	123,077,318	139,301,352
Net Loss on Disposal of Tangible Capital Assets (Note 3)	0	0	1,630,868	0	
Pupil Accommodation Subtotal	468,941,799	462,386,559	480,119,486	493,341,799	509,424,805
OTHER					
School Generated Funds	41,982,402	42,412,072	41,856,935	42,078,844	40,000,000
Other Non-Operational Expenses	23,495,343	24,452,792	24,250,860	24,565,278	24,962,968
Amortization and Write Downs	0	0	0		
Subtotal - Other	65,477,745	66,864,864	66,107,795	66,644,122	64,962,968
Total Expenses	3,023,102,077	3,075,029,522	3,110,641,160	3,159,414,741	3,283,842,702

Note 3: One-time charge related to the demolition of buildings as part of the Avondale Public School redevelopment.

2017-18 Estimated Expenses



Teacher Staffing Details - Elementary

The first table below outlines the TDSB's allocation of Elementary teachers to support students in our schools.

The second table provides an analysis of the years of experience of our Elementary teaching staff. After 10 years, salaries remain at the same level in both funding and costs.

Elementary Teachers	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	% Change Over 5 Years
Regular Program	8,080.0	8,255.0	8,161.0	8,159.0	8,248.0	2.1%
English as a Second Language	345.0	346.0	267.0	295.5	323.0	-6.4%
Learning Opportunities	115.0	115.0	115.0	115.0	115.0	0.0%
Literacy and Numeracy	42.0	42.0	42.0	42.0	42.0	0.0%
Library and Guidance	274.5	274.5	274.5	273.0	273.0	-0.5%
Special Education	1,657.5	1,657.5	1,635.5	1,605.0	1,645.0	-0.8%
Model School for Inner City	8.0	16.0	16.0			-100.0%
Section 23: Programs in Care, Treatment, Custodial and Correctional facilities	47.0	46.0	46.0	46.0	46.0	-2.1%
Safe and Caring Schools	6.0	6.0	6.0	6.0	8.0	33.3%
Family of Schools Learning Coaches	10.0	15.0	15.0			
Profile Teachers	29.0	33.0	33.0	35.0	35.0	20.7%
Total Elementary Teachers	10,614.0	10,806.0	10,611.0	10,576.5	10,735.0	1.1%
Enrolment including FDK	167,032.5	171,510.3	169,610.5	171,457.0	172,719.0	3.4%

Elementary Teachers/Years of Teaching Experience	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18
Less than 1 Year	0.9%	1.0%	0.8%	0.5%	1.0%
1	2.3%	2.8%	1.9%	1.8%	2.9%
2	3.2%	3.5%	1.9%	2.2%	3.1%
3	3.5%	3.5%	2.8%	2.1%	2.8%
4	3.8%	3.4%	3.3%	2.9%	2.4%
5	4.4%	3.6%	3.1%	3.4%	2.8%
6	5.0%	4.2%	3.4%	3.2%	3.2%
7	4.8%	4.8%	3.7%	3.4%	2.9%
8	4.7%	4.7%	4.6%	3.6%	3.3%
9	4.7%	4.5%	4.9%	4.6%	3.5%
10 and more (Note 1)	62.7%	64.0%	69.6%	72.3%	72.1%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: Teacher experience grid does not provide further detail beyond 10 years. Therefore, teachers with more than 10 years' experience are grouped together in this category.

Teacher Staffing Details - Secondary

The first table on this page outlines the TDSB's allocation of Secondary teachers to support students in our schools.

The second table provides an analysis of the years of experience of our Secondary teaching staff. After 10 years, salaries remain at the same level in both funding and costs.

Secondary Teachers	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	% Change Over 5 Years
Regular Program	4,048.0	3,900.0	3,752.5	3,720.5	3,697.0	-8.7%
ESL/ESL Reception	184.0	158.5	124.5	128.5	153.0	-16.8%
Learning Opportunities	30.0	30.0	30.0	30.0	30.0	0.0%
Library and Guidance	294.5	294.5	291.0	284.0	282.5	-4.1%
Special Education	546.0	532.0	517.5	495.5	503.5	-7.8%
Section 23: Programs in Care, Treatment, Custodial and Correctional facilities	62.0	62.0	63.0	63.0	63.0	1.6%
Safe and Caring Schools	17.0	17.0	18.0	18.0	16.0	-5.9%
Attendance/SALEP/CIC/Alternative Schools	24.0	24.0	23.0	23.0	23.0	-4.2%
Profile Teachers	35.5	37.0	36.0	38.0	40.0	12.7%
E-Learning	5.0	5.0	5.0	5.0	5.0	0.0%
Model School for Inner City						
Family of Schools Learning Coaches		5.0	5.0			
Total Secondary Teachers	5,246.0	5,065.0	4,865.5	4,805.5	4,813.0	-8.3%
Enrolment	76,219.2	73,238.8	71,457.9	70,541.4	70,164.7	-7.9%
Total Teachers	15,860.0	15,871.0	15,476.5	15,382.0	15,548.0	-2.0%

Secondary Teachers/Years of Teaching Experience	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18
Less than 1 Year	0.2%	0.2%	0.1%	0.3%	1.7%
1	1.0%	0.5%	0.3%	0.5%	1.5%
2	2.2%	1.1%	0.3%	0.9%	1.4%
3	2.8%	2.1%	1.0%	0.6%	1.3%
4	3.5%	2.7%	1.6%	1.3%	1.0%
5	4.7%	3.4%	2.4%	2.0%	1.7%
6	4.7%	4.7%	2.8%	2.6%	2.2%
7	4.9%	4.8%	4.4%	3.1%	2.5%
8	5.3%	4.9%	5.0%	4.5%	3.0%
9	4.7%	5.2%	4.5%	5.0%	4.3%
10 and more (Note 1)	66.0%	70.4%	77.6%	79.2%	79.4%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: Teacher experience grid does not provide further detail beyond 10 years. Therefore, teachers with more than 10 years' experience are grouped together in this category.

Teacher Costs

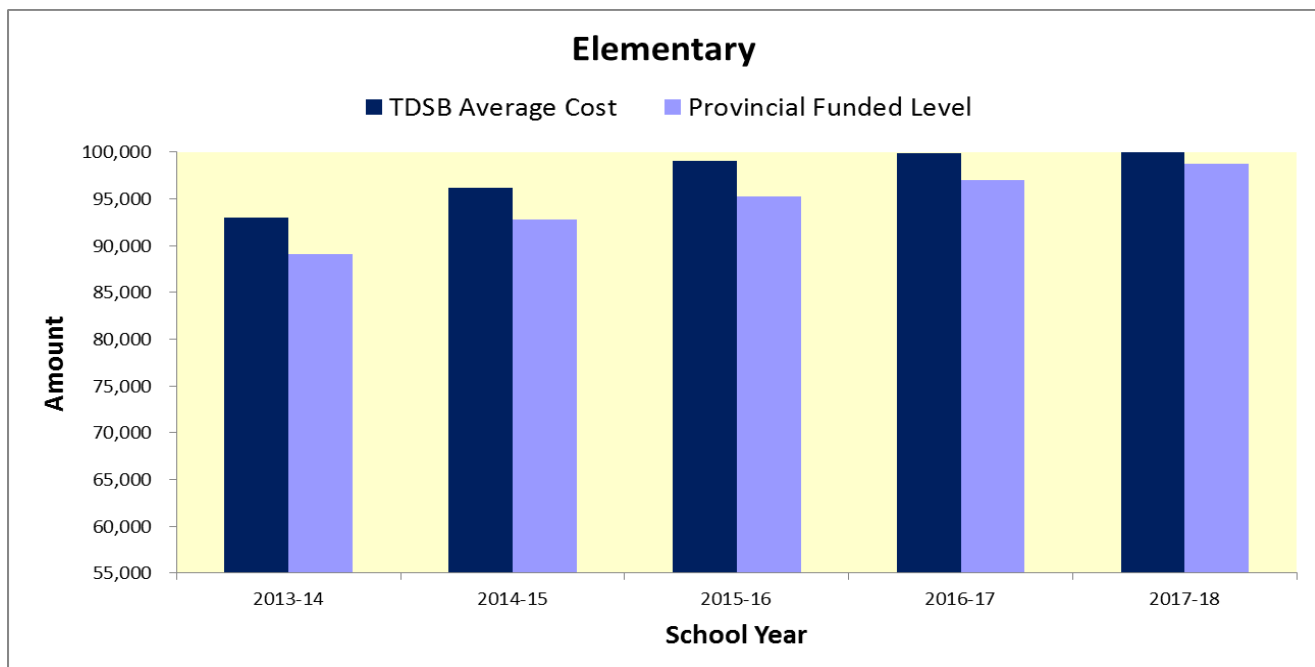
The analysis below shows the historical gap between TDSB and Ministry funding for teacher salaries. Ministry funding is based on the Pupil Foundation benchmark for teachers and the Teacher Qualification and Experience Allocation.

In 2017-18, the funding gap for teacher salaries is projected to be approximately 3.4% for elementary teachers and 2.7% for secondary teachers

Elementary Teachers

Elementary Teachers	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	% Change Over 5 Years
TDSB Average Salary Cost	83,070	86,125	88,886	89,739	90,980	9.5%
Provincial Funding	81,059	84,691	87,297	88,435	89,622	10.6%
Gap +/-	(2,011)	(1,434)	(1,589)	(1,304)	(1,358)	
% Gap	-2.4%	-1.7%	-1.8%	-1.5%	-1.5%	
TDSB Average Benefit Cost	9,963	10,014	10,164	10,659	11,653	17%
Provincial Funding	8,071	8,104	7,980	8,567	9,538	18.2%
Gap +/-	(1,892)	(1,910)	(2,184)	(2,092)	(2,115)	
% Gap	-19.0%	-19.1%	-21.5%	-19.6%	-18.8%	
TDSB Average Cost	93,033	96,139	99,050	100,398	102,633	10.3%
Provincial Funded Average	89,130	92,795	95,277	97,002	99,160	11.3%
Gap +/-	(3,903)	(3,344)	(3,773)	(3,396)	(3,473)	
% Gap	-4.2%	-3.5%	-3.8%	-3.4%	-3.4%	
Total Elementary Teachers	10,614.0	10,806.0	10,611.0	10,576.5	10,735.0	
GAP \$ +/-	(41,424,554)	(36,135,264)	(40,035,303)	(35,917,794)	(41,308,280)	

Note: Effective 2012-13 gratuity cost based on actuarial determination, previously was average actual cost.

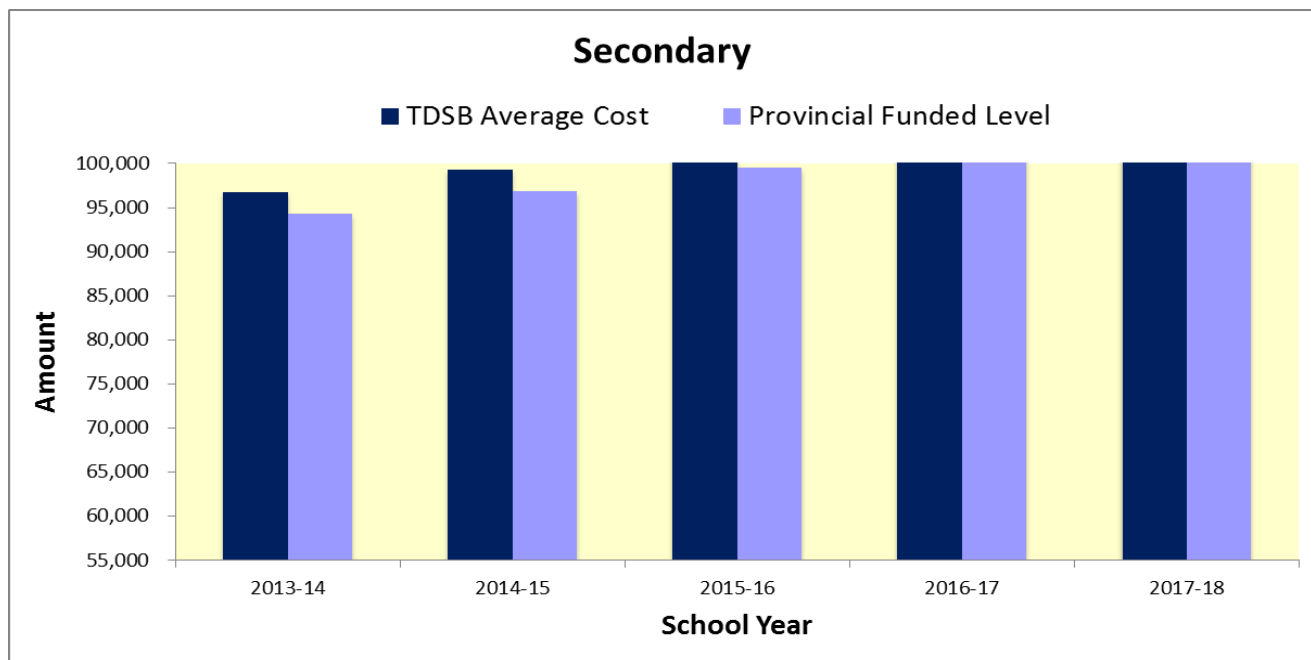


Teacher Costs - (cont'd)

Secondary Teachers

Secondary Teachers	2013-14	2014-15	2015-16	2016-17	Revised Estimate 2017-18	% Change Over 5 Years
TDSB Average Salary Cost	86,409	89,019	91,707	92,131	93,231	7.9%
Provincial Funding	85,995	88,665	91,525	92,160	93,080	8.2%
Gap +/-	(414)	(354)	(182)	29	(151)	
% Gap	-0.5%	-0.4%	-0.2%	0.0%	-0.2%	
TDSB Average Benefit Cost	10,360	10,247	10,396	11,056	12,243	18.2%
Provincial Funding	8,230	8,104	7,980	8,567	9,538	15.9%
Gap +/-	(2,130)	(2,143)	(2,416)	(2,489)	(2,705)	
% Gap	-20.6%	-20.9%	-23.2%	-22.5%	-22.1%	
TDSB Average Cost	96,768	99,266	102,103	103,187	105,474	9.0%
Provincial Funded Average	94,225	96,769	99,505	100,727	102,618	8.9%
Gap +/-	(2,543)	(2,497)	(2,598)	(2,460)	(2,856)	
% Gap	-2.6%	-2.5%	-2.5%	-2.4%	-2.7%	
Total Secondary Teachers	5,246.0	5,065.0	4,865.5	4,805.5	4,813.0	
GAP \$ +/-	(13,341,644)	(12,647,305)	(12,640,569)	(11,821,530)	(15,550,803)	

Note: Effective 2012-13 gratuity cost based on actuarial determination, previously was average actual cost.



Supply Staff Costs

Total supply teacher costs (excluding Professional development) has increased by 18.9% since 2013-14.

Provincial funding for supply teachers has not kept pace with actual costs.

Supply Staff Costs	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% Change Over 5 Years
Elementary Teachers	53,133,979	55,180,316	65,015,741	67,669,954	66,904,602	25.9%
Secondary Teachers	26,831,632	26,321,127	28,375,100	27,902,783	28,176,503	5.0%
Total Supply Teacher Costs	79,965,610	81,501,443	93,390,840	95,572,737	95,081,105	18.9%
Early Childhood Educators & Education Assistant Supply Cost				22,861,226	20,712,000	
Total Supply Staff Costs	79,965,610	81,501,443	93,390,840	118,433,963	115,793,105	
Provincial Funding	35,108,999	37,631,407	38,450,977	52,459,160	50,769,152	44.6%
Gap +/-)	(44,856,611)	(43,870,036)	(54,939,863)	(65,974,803)	(65,023,953)	45.0%
Gap %	-56.1%	-53.8%	-58.8%	-69.0%	-68.4%	
Total Elementary & Secondary Teachers	15,860	15,871	15,477	15,382	15,548	-2.0%
Supply Costs per Teacher (\$)	5,042	5,135	6,034	6,213	6,115	21.3%

Note: Provincial funding utilizes the ministry's notational share distribution for the foundation grant , language grants, special education grant etc. For a consistent presentation, flexibility funding such as LOG grant is excluded.



Early Childhood Educator Costs

Early Childhood Educators (ECE) partner with classroom teachers to implement a full-day early learning program within a classroom setting. At the TDSB, all Kindergarten programs are now full-day as of September 2014. The average size of a full-day kindergarten classroom is 26 students, with a teacher and an ECE in the classroom. For classrooms with less than 16 students, an ECE is not required. The table below shows the gap between the TDSB's costs related to ECE's and provincial funding for ECE's.

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
TDSB Average Salary Cost per ECE	40,146	40,742	49,817	50,473	54,282
Provincial Funding	34,326	35,726	38,984	41,129	42,494
Gap +/-	(5,820)	(5,015)	(10,833)	(9,344)	(11,789)
% Gap	-17.0%	-14.0%	-27.8%	-22.7%	-27.7%
TDSB Average Benefit Cost per ECE	10,226	10,719	13,374	13,984	15,441
Provincial Funding	7,447	8,014	7,963	8,011	7,970
Gap +/-	(2,779)	(2,705)	(5,410)	(5,973)	(7,471)
% Gap	-37.3%	-33.8%	-67.9%	-74.6%	-93.7%
TDSB Average cost per ECE	50,373	51,461	63,190	64,457	69,723
Provincial Funding	41,773	43,740	46,947	49,140	50,464
Gap +/-	(8,600)	(7,721)	(16,244)	(15,317)	(19,260)
% Gap	-20.6%	-17.7%	-34.6%	-31.2%	-38.2%
Notes: Salary and benefit gap is off set by lower allocation of ECEs Salary and Benefits include supply costs of ECEs					



School Administration Costs

The gap between total actual costs and provincially funded costs has been narrowing as a result of the introduction of the School Foundation Grant where school boards now receive funding for a Principal and an office clerical staff at every school over 50 full-time students.

The challenge in this revised funding continues to be the salary differential between actual costs and provincial funding for these staff.

School Office Staff

School Office Staff	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% Change Over 5 Years
Principal and Vice Principal						
Full Time Equivalent	889	887	879	876	906	1.91%
Salary	109,582,604	109,295,689	111,402,102	112,133,024	118,749,799	8.37%
Benefits	9,577,432	9,856,803	9,390,297	10,409,531	10,668,386	11.39%
Total Cost Salary & Benefits	119,160,036	119,152,492	120,792,399	122,542,555	129,418,185	8.61%
Total Provincial Funding	107,891,695	110,387,748	109,998,144	110,071,492	113,332,948	5.04%
Gap +/-	(11,268,341)	(8,764,744)	(10,794,255)	(12,471,063)	(16,085,237)	42.75%
School Office Support Staff						
Full Time Equivalent	1,064	1,052	1,044	1,040	1,057	-0.70%
Salary	54,861,765	53,358,375	54,960,877	55,119,967	56,534,388	3.05%
Benefits	14,378,924	14,685,353	13,935,585	15,445,372	16,653,485	15.82%
Total Cost Salary & Benefits	69,240,689	68,043,728	68,896,462	70,565,339	73,187,873	5.70%
Total Provincial Funding	57,821,245	58,662,886	57,776,970	58,426,661	59,408,737	2.75%
Gap +/-	(11,419,444)	(9,380,842)	(11,119,492)	(12,138,678)	(13,779,136)	20.66%

Provincial Funding vs TDSB Staffing Costs

Provincial Funding vs TDSB Staffing Costs	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% Change Over 5 Years
Principal Elementary (Provincial)	124,647	125,762	126,825	126,944	128,650	0.63%
Principal Secondary (Provincial)	135,939	137,154	138,313	138,443	140,303	0.63%
Vice Principal Elementary (Provincial)	118,064	119,121	120,127	120,240	121,856	0.63%
Vice Principal Secondary (Provincial)	124,556	125,670	126,732	126,851	128,556	0.63%
TDSB Average for Principals and Vice Principals	134,038	134,408	137,498	139,969	142,846	6.81%
School Office Support Staff - Elementary (Provincial)	53,047	52,976	52,905	53,494	54,359	0.95%
School Office Support Staff - Secondary (Provincial)	55,881	55,806	54,832	56,352	57,263	0.95%
TDSB Average for School Office Support	65,076	64,680	66,024	67,884	69,274	13.07%

School Budget Expenditures

The TDSB provides a budget allocation to schools on a per pupil basis for classroom supplies, textbooks and learning materials, school office supplies and services, and professional development.

School Principals, in consultation with school staff and parents, have discretion on how to best use these funds to support school improvement plans and student outcomes.

In addition, Learning Network Superintendents are provided additional funds to support local initiative focusing on student achievement.

The TDSB provides, schools with, on average, \$233 per pupil while the province only provides \$200. This leaves a projected gap of about \$7.9M, or about 14.1% in 2017-18.

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
Elementary Schools	31,012,830	31,583,479	33,546,336	33,725,796	33,747,358
Secondary Schools	22,597,394	21,673,498	21,953,360	21,671,944	21,621,930
Total School Budget Allocation	53,610,224	53,256,977	55,499,696	55,397,740	55,369,288
Learning Network - Superintendents Budget	470,124	471,404	453,832	1,260,000	1,260,000
Total Budget Allocation to Support Schools	54,080,348	53,728,381	55,953,528	56,657,740	56,629,288
Average Per Pupil Amount	222	220	232	234	233
Provincial Funding	49,504,202	49,428,286	48,607,803	48,626,502	48,669,636
Average Per Pupil Allocation	204	202	202	201	200
Gap +/-	(4,576,146)	(4,300,095)	(7,345,725)	(8,031,238)	(7,959,652)
% Gap	-8.5%	-8.0%	-13.1%	-14.2%	-14.1%
Provincial funding includes per pupil funding under the pupil foundation grant and the supplies component of the school foundation grant. Ministry funding for specific one-time only initiatives (called EPO Grants) are not included in the above. Please refer to the Ministry Funding Special Initiatives page. FDK per pupil funding is now included in the provincial funding of GSN which reduces the funding gap.					

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18
Elementary	167,032.5	171,510.3	169,610.5	171,457.0	172,719.0
Secondary	76,219.2	73,238.8	71,457.9	70,541.4	70,164.7
Total Average Daily Enrolment	243,251.7	244,749.1	241,068.4	241,998.4	242,883.7
Elementary Funding per pupil (Foundation Grant)	151.82	151.82	151.82	151.82	151.82
Secondary Funding per pupil (Foundation Grant)	281.16	281.16	281.16	281.16	281.16
School Supplies amount - Elementary	1,807,322.00	1,914,950.00	1,899,344.00	1,917,553.00	1,850,651.00
School Supplies amount - Secondary	908,216.00	882,821.00	867,094.00	844,933.00	869,277.00
Elementary total	27,166,196.15	27,953,643.75	27,649,614.66	27,948,148.67	28,072,849.58
Secondary total	22,338,006.27	21,474,642.01	20,958,188.73	20,678,353.02	20,596,786.86
Total	49,504,202.42	49,428,285.75	48,607,803.39	48,626,501.69	48,669,636.44

Special Education

Provincial funding for Special Education must be used solely for the purposes of supporting students with exceptionalities.

The TDSB has consistently spent more than its full grant for Special Education. This year, the Board is spending approximately \$32.7M above the grant.

The Ministry announced changes to the Special Education High Needs Amount allocation starting in 2014-15. In previous years, the High Needs Amount allocation was based on student claims information. In 2014-15, funding moved to a statistical prediction model that uses the same pot of funds to shift money among boards. The impact on TDSB after fully implemented was a reduction in funding of approximately \$12m annually.

Transportation costs for Special Education cannot be applied against this grant and are part of the overall cost of transportation.

	2013-2014	2014-2015	2015-2016	2016-17	Revised Estimates 2017-18
Self Contained Students ADE (Note 1)					
Junior Kindergarten	338	453	502	532	539
Kindergarten to Grade 3	2,073	2,010	1,915	1,925	1,703
Grades 4 to 8	10,037	9,855	9,713	9,622	9,203
Grades 9 to 12	4,615	4,447	4,217	4,126	4,055
Total	17,063	16,765	16,347	16,205	15,500
Grant					
Special Education Per Pupil Allocation	158,304,038	177,178,743	174,189,195	178,655,428	184,219,144
Special Equipment Allocation	8,878,264	9,336,966	9,932,211	9,977,015	10,078,345
High Needs Amount	125,698,350	126,705,069	124,029,811	119,837,752	115,693,621
Special Incidences Portion	5,237,100	5,211,000	5,508,000	4,951,787	4,671,000
Section 23	12,784,443	12,806,142	13,128,083	13,597,736	14,025,161
Behavioural Expertise Allocation	734,302	774,405	763,908	774,722	790,760
	311,636,497	332,012,325	327,551,208	327,794,440	329,478,031
Less: Special Equipment Allocation Formula	7,262,248	8,845,688	8,712,810	8,746,383	8,778,345
	304,374,249	323,166,637	318,838,398	319,048,057	320,699,686
Add: FDK Special Education Per Pupil Allocation Funding (Note 2)	19,318,221				
Ministry Funding for New Labour Agreement (Note 3)			8,411,602		
Carry Forward					383,832
Labour Enhancement (Note 4)					12,184,679
PD 0.5% Lump Sum Payment (Note 4)					1,928,778
Benefit Trust Funding (Note 4)					5,808,804
Total Funding	323,692,470	323,166,637	327,250,000	319,048,057	341,005,779
Expenditures					
Schedule 10A&10B	434,735,910	437,636,643	446,075,988	441,791,164	467,177,144
Net Strike Savings					

Special Education - (cont'd)

	2013-2014	2014-2015	2015-2016	2016-17	Revised Estimates 2017-18
Less: Other Revenue	315,969	353,848	339,555	341,452	375,000
Net Expenditures	434,419,941	437,282,795	445,736,433	441,449,712	466,802,144
Less: Self-Contained Classes Allocation	86,212,713	86,905,775	86,217,713	86,876,467	84,294,474
Less: Special Equipment Allocation Formula Based	7,922,420	10,842,766	9,704,501	8,362,551	8,778,345
Incremental Expenditures	340,284,808	339,534,254	349,814,219	346,210,694	373,729,325
Gap +/-	(16,592,338)	(16,367,617)	(22,564,219)	(27,162,637)	(32,723,546)

Note 1: ADE refers to Average Daily Enrolment

Note 2: Starting in 2014-2015, the FDK grant was included with the Special Education Per Pupil Amount

Note 3: Initially in 2015-16, Ministry Funding for New Labour Agreement was not part of GSN.

Note 4: New for 2017-18.



Special Education Self-Contained Schools

There are 12 self contained special education schools in the TDSB that serve 1,500 students with a range of high needs.

The total cost of these programs and services averages approximately \$30,000 per student, but can range between \$30,000 to \$81,000 depending on the degree of special needs and the size of the school.

Most of these schools provide similar services as the provincial schools for students with particular exceptionalities.

	Enrolment (ADE)	Salary & Benefits	Other (Note 1) Expenditures	Facility Costs	Total Costs	Cost per Pupil \$
Beverley	91.0	4,640,186	38,752	447,516	5,126,454	56,335
Lucy McCormick	76.0	4,681,164	45,775	411,741	5,138,680	67,614
Park Lane	58.5	3,486,658	15,118	246,466	3,748,242	64,073
Seneca	83.5	4,107,151	27,986	242,289	4,377,426	52,424
Sunny View	73.5	4,389,941	11,597	596,515	4,998,053	68,001
William J McCordic	74.0	4,258,063	27,002	317,765	4,602,830	62,200
Central Etobicoke	144.2	5,850,924	63,764	547,092	6,461,780	44,827
Drewry	129.5	5,295,569	85,892	409,465	5,790,926	44,718
Frank Oke	100.5	3,164,889	80,406	271,088	3,516,383	34,989
Maplewood	178.4	6,722,243	103,195	534,626	7,360,064	41,255
Sir William Osler	229.0	7,815,102	122,777	680,596	8,618,475	37,635
York Humber	209.1	5,968,107	113,576	622,869	6,704,552	32,064
2016-17 Total	1,447.2	60,379,997	735,840	5,328,027	66,443,864	45,913
Beverley	89.5	4,761,021	44,533	428,185	5,233,739	58,478
Lucy McCormick	64.0	4,725,923	40,851	411,873	5,178,647	80,916
Park Lane	61.0	3,632,933	6,027	273,560	3,912,520	64,140
Seneca	80.0	3,781,200	128,229	217,618	4,127,047	51,588
Sunny View	84.5	4,820,036	11,525	648,333	5,479,894	64,851
William J McCordic	74.5	4,192,041	35,538	320,450	4,548,029	61,047
Central Etobicoke	154.5	5,909,606	95,326	574,388	6,579,320	42,585
Drewry	138.0	5,702,940	127,008	443,294	6,273,242	45,458
Frank Oke	107.5	3,157,835	78,068	285,978	3,521,881	32,762
Maplewood	171.5	6,750,584	99,960	514,210	7,364,754	42,943
Sir William Osler	242.5	8,289,591	146,141	737,362	9,173,094	37,827
York Humber	216.3	5,641,663	138,677	657,461	6,437,801	29,767
2015-16 Total	1,483.8	61,365,373	951,883	5,512,710	67,829,966	45,715
Beverley	92.5	4,438,333	38,797	475,149	4,952,279	53,538
Lucy McCormick	66.0	4,627,606	32,330	422,092	5,082,028	77,000
Park Lane	67.0	3,433,194	19,136	239,471	3,691,801	55,102
Seneca	81.0	3,549,402	-14,058	234,051	3,769,395	46,536
Sunny View	74.5	4,916,833	12,729	633,214	5,562,776	74,668
William J McCordic	76.5	4,167,592	28,559	320,231	4,516,382	59,038
Central Etobicoke	143.3	5,328,017	72,294	605,182	6,005,493	41,923
Drewry	143.7	5,189,947	105,067	425,495	5,720,509	39,798
Frank Oke	90.0	2,843,018	85,270	277,380	3,205,668	35,619
Maplewood	197.7	6,857,282	93,044	508,450	7,458,776	37,723

Special Education Self-Contained Schools - (cont'd)

	Enrolment (ADE)	Salary & Benefits	Other (Note 1) Expenditures	Facility Costs	Total Costs	Cost per Pupil \$
Sir William Osler	256.0	7,960,186	163,439	776,365	8,899,990	34,766
York Humber	249.5	4,972,054	74,210	624,712	5,670,976	22,728
2014-15 Total	1,537.7	58,283,464	710,817	5,541,793	64,536,074	41,968
Beverley	94.5	4,485,694	39,279	468,167	4,993,140	52,837
Lucy McCormick	67.0	4,692,072	14,315	412,809	5,119,196	76,406
Park Lane	68.0	3,293,901	17,499	245,319	3,556,719	52,305
Seneca	72.5	3,461,872	25,140	265,907	3,752,919	51,764
Sunny View	88.5	5,129,154	17,473	678,120	5,824,747	65,816
William J McCordic	76.5	4,228,595	35,943	304,535	4,569,073	59,726
Central Etobicoke	163.5	5,943,230	61,199	634,351	6,638,780	40,595
Drewry	142.5	5,055,715	128,809	411,778	5,596,302	39,272
Frank Oke	95.0	2,845,444	46,111	287,461	3,179,016	33,463
Maplewood	227.0	7,614,651	98,273	619,918	8,332,842	36,709
Sir William Osler	290.5	8,431,774	134,197	755,368	9,321,339	32,087
York Humber	229.5	5,381,128	86,232	656,013	6,123,373	26,681
2013-14 Total	1,615.0	60,563,230	704,470	5,739,746	67,007,446	41,490

Note 1: Other Expenditures include donations.



Transportation

In September 2011, the TDSB and the Toronto Catholic District school board (TCDSB) formed the Toronto Student Transportation Group (TSTG). This transportation consortium was formed to efficiently plan, maintain, and coordinate the operations of school bus routes across the city.

Provincial funding for transportation continues to be based on expenditures levels of school boards in 1997, with annual inflationary adjustments. The expansion of French Immersion has contributed significantly to the number of route increases.



Transportation	2013-14	2014-15	2015-16	2016-17	Cost Per Pupil	Revised Estimates 2017-18	% Change Over 5 Years
Wheelchair Accessible	434	537	516	535	\$12,053	534	23.0%
Special Transportation Needs	5,287	5,117	5,382	5,454	\$5,639	5,397	2.1%
French Immersion (program support policy)	5,115	5,166	4,967	5,150	\$1,454	4,828	-5.6%
Gifted Programs	757	763	758	820	\$2,504	912	20.5%
Magnet Programs	-	-	-				
Hazard	448	469	408	372	\$1,363	368	-17.9%
Courtesy	1,435	1,597	1,850	1,821		2,185	52.3%
General Transportation (due to distance policy)	5,001	5,078	4,912	4,538	\$1,363	4,824	-3.5%
Number of Students Transported	18,477	18,727	18,793	18,963		19,454	5.3%
Total Pupils of the Board	230,486	244,749	241,068	241,998		242,884	5.4%
Percentage of Students Transported	8.02%	7.65%	7.80%	7.84%		8.01%	
Number of Routes	1,364	1,291	1,306	1,306		1,306	
Expenses							
Contract Services Cost	48,072,506	49,002,785	49,543,941	55,696,901		54,759,656	13.9%
Board Fleet Cost	2,080,929	1,850,945	1,751,892	1,473,307		1,974,811	-5.1%
Public Transit Cost	2,824,013	2,875,844	2,617,579	2,403,472		2,690,856	-4.7%
Administrative Cost	1,607,834	1,544,650	1,527,870	1,518,989		1,657,845	3.1%
Total Transportation Expenses	54,585,282	55,274,224	55,441,282	61,092,669		61,083,168	11.9%
Grant	49,011,545	48,988,619	49,190,097	50,434,172		51,647,158	5.4%
Gap +/-	(5,573,737)	(6,285,605)	(6,251,185)	(10,658,497)		(9,436,010)	

Administration and Governance

The costs below represent the administrative and operational functions of the system. This includes costs associated with areas like Employee Services, Finance, Information Technology Services, Board Services, and the Director's Office.

Over the last several years, significant budgetary reductions have been made to administrative functions to assist in balancing the budget and to minimize reductions impacting schools and students.

Revenues listed below include interest revenues, administration fees, agency revenues. These revenues help to offset the administrative operating costs of the Board.

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% Change Over 5 Years
Compensation						
Trustees	580,020	601,522	606,972	623,140	617,180	5.92%
Shared Services Support Staff		6,497	509,556	564,280	667,370	83.98%
Director and Supervisory Officers	8,127,899	9,938,455	9,340,588	9,610,373	10,620,158	18.44%
Board Administrative Staff	57,900,265	52,290,066	54,047,492	53,836,985	57,672,904	-9.14%
Total Compensation	66,608,184	62,836,540	64,504,608	64,634,778	69,577,612	-5.31%
Operational Expenses						
Trustee Offices	268,618	140,782	142,524	199,972	279,160	-62.46%
Trustees By-Election			966,914			
Annual Board Membership	383,618	383,618	380,442	384,408	407,850	0.21%
Shared Services Support	12,804	29,606	122,645	174,378	115,142	143.32%
Board Administrative Costs	18,748,039	30,700,939	24,798,756	11,283,864	13,637,019	-3.43%
Total Operational Expenses	19,413,079	31,254,945	26,411,281	12,042,622	14,439,171	-4.46%
Total Expenditures	86,021,263	94,091,485	90,915,889	76,677,400	84,016,783	-5.18%
Revenue	23,200,010	20,619,354	21,950,877	20,530,323	22,736,211	-1.62%
Net Expenditures	62,821,253	73,472,131	68,965,012	56,147,077	61,280,572	-6.42%
Funding	69,022,021	74,897,643	71,553,843	61,549,733	61,687,914	-6.00%
Gap +/-	6,200,768	1,425,512	2,588,831	5,402,656	407,342	
Note 1: Trustee support staff is reported in Trustee line starting from 2015-16. The board admin cost doesn't include EPO expense and revenue in 2016-17.						



Information Technology

The Board is currently making investments in classroom technology to enrich student learning while providing safe and secure access to online materials, learning modules and other resources.

Ministry funding for classroom computers has not kept pace with today's IT realities. In 2009-10, there was a decline in per pupil funding for computers and the levels have remained unchanged since then. In 2008-09 on a per pupil basis, the funding was \$46.46 for elementary students and \$60.60 for secondary students. The current funding levels, on a per pupil basis, is \$34.52 for Elementary and \$45.03 for Secondary students.

The table below provides information about the TDSB's spending on technology in the following areas of the Board: Information Technology Services, Student Information Systems and Business Analytics.

	2013-14	2014-15	2015-16	2016-17	Revised Estimates 2017-18	% Change Over 5 Years
Total Salary and Benefit Costs	24,843,289	25,067,259	27,045,581	29,793,117	32,910,046	32.5%
Equipment	11,558,896	11,956,150	8,109,098	5,286,088	6,449,486	-44.2%
Software Fees and Licenses	1,643,737	487,135	1,604,234	766,899	812,612	-50.6%
Maintenance Fees - Computer Technology	7,059,896	7,150,737	7,507,100	7,797,140	7,847,508	11.2%
Professional and Contracted Services	542,103	578,443	506,904	428,874	1,230,469	127.0%
Supplies and Services	7,012,669	8,105,861	7,019,049	8,152,749	7,596,763	8.3%
Textbooks and Instructional Supplies	(20,047)	7,057	85,287	95,477	200	-101.0%
Professional Development	102,729	121,876	144,946	150,368	48,870	-52.4%
Employment Agency Fees	-	-	-	-	-	-
Total Supplies & Services	27,899,983	28,407,259	24,976,619	22,677,595	23,985,908	-14.0%
Total Costs	52,743,272	53,474,518	52,022,201	52,470,713	56,895,954	7.9%
Provincial Funding -Classroom Computer						
Elementary per pupil allocation	34.52	34.52	34.52	34.52	34.52	0.0%
Secondary per pupil allocation	45.03	45.03	45.03	45.03	45.03	0.0%
Total Funding	9,198,112	9,218,481	9,072,703	9,095,174	9,121,777	
Total Funding Gap	(43,545,160)	(44,256,037)	(42,949,497)	(43,375,539)	(47,774,177)	



Continuing Education

Funding for Continuing Education is generated through Ministry grants and student fees. Credit, elementary international languages, and literacy and numeracy (including Ontario Focused Intervention Partnership) programs are funded by the Ministry of Education through Grants for Student Needs.

School year daytime credit, summer credit, and summer literacy and numeracy programs generate accommodation grants for school operations and renewal. Adult English as a Second Language programs are funded provincially by the Ministry of Citizenship and Immigration. Programs that are not Ministry funded, such as general interest, operate on a fee-for-service basis.

TDSB facilities are used to deliver most Continuing Education programs and these costs are included as part of the total program cost.



Continuing Education - (cont'd)

	2013-14	2013-15	2015-16	2016-17	Revised Estimate 2017-18	% Change over 5 Years
Expenses						
Administration	958,846	1,112,425	1,294,362	1,077,786	1,016,869	6.05%
Adult Credit High Schools	14,781,506	14,741,578	14,865,593	14,978,870	15,561,107	5.27%
Community - After School and Music Camps	166,653	153,822	127,014	131,250	133,700	-19.77%
Community - General Interest	2,419,937	2,396,709	2,443,851	2,456,397	2,579,628	6.60%
Community - Seniors' Daytime	373,629	338,612	356,385	351,773	367,896	-1.53%
Credit Night School and Summer School	8,488,795	6,889,279	7,252,403	6,636,057	6,969,275	-17.90%
International Languages - African Heritage	8,149,296	8,126,231	8,017,613	8,434,358	8,609,128	5.64%
Adult English as a Second Language	16,047,187	13,248,411	13,155,410	13,285,394	13,658,127	-14.89%
Literacy and Numeracy - Elementary	1,114,259	1,259,921	1,400,764	1,117,358	1,385,210	24.32%
Literacy and Numeracy - Secondary	963,469	803,757	521,833	454,385	538,206	-44.14%
Ontario Focused Intervention Partnership	974,737	1,048,784	1,009,662	1,013,973	1,017,683	4.41%
Total	54,438,314	50,119,529	50,444,890	49,937,601	51,836,829	-4.78%
Other Revenue						
Administration	4,509	105,939	394,343	696,774	350,000	7662.25%
Adult Credit High Schools	185,107	214,013	176,233	167,765	200,000	8.05%
Community - After School and Music Camps	119,257	150,956	109,008	121,486	133,700	12.11%
Community - General Interest	2,480,507	2,130,796	2,296,772	2,217,192	2,444,900	-1.44%
Community - Seniors' Daytime	171,899	171,267	177,096	178,639	184,216	7.17%
Credit Night School and Summer School	380,243	310,000	432,535	412,569	335,250	-11.83%
International Languages - African Heritage	55,631	15,330	18,908	447,882	415,000	645.99%
Adult English as a Second Language	15,480,788	13,248,411	13,155,409	13,285,394	13,658,127	-11.77%
Literacy and Numeracy - Elementary						
Literacy and Numeracy - Secondary	9,000					
Ontario Focused Intervention Partnership	9,000	9,000				
Total	18,895,941	16,355,712	16,760,304	17,527,701	17,721,193	-6.22%
GSN Revenue						
Administration						
Adult Credit High Schools	13,428,089	13,102,264	12,445,259	12,190,429	13,155,870	-2.33%
Community - After School and Music Camps						
Community - General Interest						
Community - Seniors' Daytime						
Credit Night School and Summer School	7,272,856	6,334,659	6,878,933	6,354,507	6,619,566	-8.98%
International Languages - African Heritage	5,324,012	5,274,479	5,068,785	5,030,748	5,300,050	-0.45%
Adult English as a Second Language						
Literacy and Numeracy - Elementary	1,589,525	1,530,797	1,221,839	1,047,626	1,247,041	-21.55%
Literacy and Numeracy - Secondary	1,786,397	1,720,056	782,623	585,832	676,375	-62.14%
Ontario Focused Intervention Partnership	965,737	1,025,499	1,010,077	1,013,973	1,017,683	5.38%
Total	30,366,616	28,987,754	27,407,516	26,223,115	27,976,585	-7.87%

Continuing Education - (cont'd)

	2013-14	20134-15	2015-16	2016-17	Revised Estimate 2017-18	% Change over 5 Years
Net Expenses						
Administration	954,337	1,006,486	900,019	381,012	666,869	-30.12%
Adult Credit High Schools	1,168,310	1,425,301	2,244,101	2,620,676	2,245,237	92.18%
Community - After School and Music Camps	47,396	2,866	18,006	9,764	0	-100.00%
Community - General Interest	-60,570	265,913	147,079	239,205	134,728	-322.43%
Community - Seniors' Daytime	201,730	167,345	179,289	173,134	183,680	-8.95%
Credit Night School and Summer School	835,696	244,620	-59,065	-131,019	14,459	-98.27%
International Languages - African Heritage	2,769,653	2,836,422	2,929,920	2,955,728	2,894,078	4.49%
Adult English as a Second Language	566,399	0	1	0	0	-100.00%
Literacy and Numeracy - Elementary	-475,266	-270,876	178,925	69,732	138,169	-129.07%
Literacy and Numeracy - Secondary	-831,928	-916,299	-260,790	-131,447	-138,169	-83.39%
Ontario Focused Intervention Partnership	0	14,285	-415	0	0	0.00%
Total	5,175,757	4,776,063	6,277,070	6,186,785	6,139,051	18.61%
Pupil Accommodation Grant:						
School Operations	5,178,985	5,073,697	5,074,338	5,056,521	5,423,839	0.00%
Net Operating Result Gap +/-	3,228	297,634	-1,202,732	-1,130,264	-715,212	



Facility Services

Facility Services provides safe, clean, healthy and environmentally sustainable learning and work environments for students, staff and the community. To effectively support all Board facilities, Facility Services is organized into five areas: Administration, Construction, Design, Operations and Sustainability.

Traditionally, revenues from leasing and permitting Board facilities assist in offsetting the operating costs of the department. In addition, a number of actions and cost-saving measures have been implemented by Facility Services in the last several years to improve efficiencies and minimize cost increases within the department. The savings realized by Facility Services have helped to offset cost pressures resulting from inflation and grant loss due to enrolment decreases.

In 2014-15, the ministry announced changes in school operation allocation by increasing the benchmark while at the same time eliminating the top up grant. This results in a reduction of approximately \$9-10M in each year over the 3 year period.

In May 2016, the TDSB approved a Long-Term Program and Accommodation Strategy that identifies the Board's multiyear commitment to several accommodation reviews. These reviews cover the entire Board by area and are intended to rebalance accommodation pressures in growth areas and address surplus capacity in areas of significant decline.



Facility Services - (cont'd)

	2013-14	2013-15	2015-16	2016-17	Revised Estimate 2017-18	% Change over 5 Years
Expenditures						
Caretakers	2,160	2,160	2,160	2,154.5	2,183.5	-0.4%
Maintenance	528	513	506	504	493.80	-5.9%
Central Administration	182	182	190	194	184.6	7.1%
Compensation						
Executive Office	319,679	357,438	670,911	685,589	315,606	78.7%
Operations	205,028,378	208,477,520	202,944,451	194,752,060	198,654,850	-5.9%
Total Compensation Costs	205,348,058	208,834,958	203,615,362	195,437,649	198,970,456	-5.7%
Operating Costs						
Utilities	69,921,927	72,091,979	71,851,265	74,412,596	77,114,167	29.3%
Insurance	2,446,281	2,157,900	2,350,997	2,703,045	3,106,328	16.3%
Executive Office	54,808	48,366	123,874	64,635	74,746	41.8%
Operations	37,075,363	36,204,624	31,649,035	30,225,781	27,503,605	-14.7%
Total Operating Costs	109,498,379	110,502,869	105,975,170	107,406,057	107,798,846	12.6%
Subtotal Facility Costs	314,846,437	319,337,827	309,590,533	302,843,706	306,769,302	0.1%
Other Revenue	(31,830,181)	(32,499,006)	(33,778,247)	(32,346,494)	(31,181,500)	2.4%
Net Facility Operating Expenditures	283,016,256	286,838,821	275,812,285	270,497,213	275,587,802	-0.2%
Revenue						
School Renewal Expenditures	45,159,714	44,657,394	45,417,902	49,380,617	47,241,156	50.6%
School Conditions Improvement	14,846,001	24,604,763	72,221,034	177,514,336	200,873,970	1112.2%
Other Capital Projects	113,618,050	84,020,856	49,919,317	64,113,899	271,519,085	-49.2%
Total School Operation and Capital Improvements	456,640,021	440,121,833	443,370,538	561,506,065	795,222,013	26.3%
School Operation Funding	280,566,825	286,720,944	278,254,358	274,545,239	272,012,011	-1.6%
School Renewal funding	45,159,714	44,657,394	45,417,902	49,380,617	47,241,156	50.6%
Ministry Capital Funding	98,525,051	65,029,653	94,070,365	226,128,993	372,748,398	112.3%
Proceeds of Disposition and Other Revenue	29,939,000	43,595,966	28,069,985	15,499,242	99,644,657	-54.8%
Total School Operation and Capital Improvement Funding	454,190,590	440,003,957	445,812,611	565,554,091	791,646,222	24.9%

Infrastructure

The number one financial issue facing the TDSB is the need for additional capital and renewal funding. Recently, the province has provided multiple years of significant funding for school repairs. This has allowed the TDSB to move beyond just fixing emergency issues in our schools and begin chipping away at the large repair backlog.

The TDSB faces a \$4.05 billion repair backlog as a result of years of inadequate funding. Without consistent funding in the years ahead, the TDSB's school repairs backlog could grow to an estimated \$5.0 billion by 2021. It is imperative that the province commit to providing predictable and sustainable funding for school repairs so that the TDSB can continue implementing our long-term plan for renewal, lower our current \$4.05 billion repair backlog and modernize our schools.

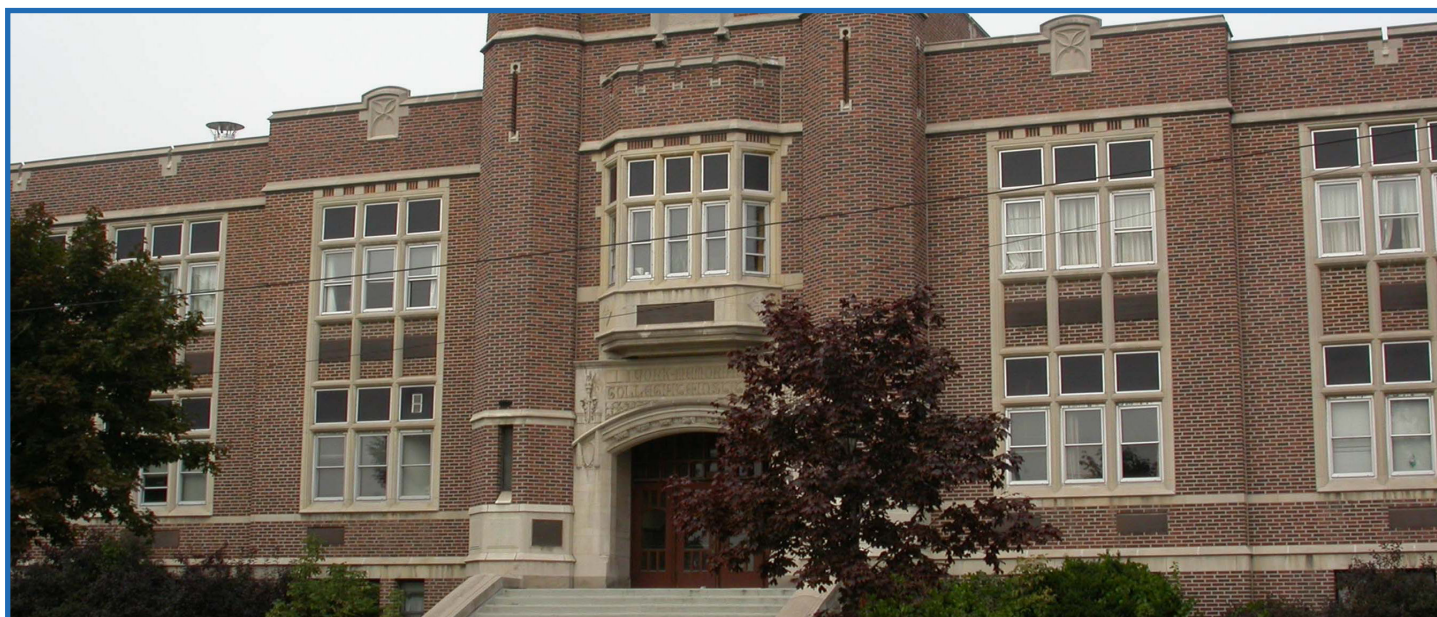
The TDSB believes that alternate sources of revenue are needed to help meet the capital needs of our schools. An important revenue source for public infrastructure is through Education Development Charges. For more information about Education Development Charges, please see page 41.

The table shows all capital expenditures incurred by the Board over the last four years, as reported in the Board's Financial Statements.

	2013-14	2014-15	2015-16	2016-17
Operational Capital				
Classroom Furniture and Equipment	124,968	181,076	184,531	269,897
Instructional Computers	2,238,778	5,054,045	1,083,677	592,633
Professional and Paraprofessional Furniture and Equipment	-	31,723	161,045	62,255
School Office Furniture and Equipment	13,868			47,487
Coordinators and Consultants Furniture and Equipment	1,157,896	1,118,039	1,134,420	-
Continuing Education Furniture and Equipment	-	71,602	52,365	14,268
Board Administration and Pupil Transportation Furniture and Equipment	4,960,708	170,447	5,799,940	3,332,221
School Operations Furniture and Equipment	1,133,906	784,234	891,643	348,498
Total Operational Capital	9,630,124	7,411,166	9,307,621	4,667,258
School Renewal	45,159,714	44,657,394	45,417,902	49,380,617
Capital Projects				
Thornccliffe Park PS	5,411,949	175,457	7,523	15,238
Nelson Mandela (Prohibitive to Repair)	997,017	15,602	426,671	-
Churchill PS	235,506	391,563	(14,810)	-
Student Success Strategy	-	66,241	-	-
Renewable Energy & School Energy Grant	-	-	40,165	7,085
Full Day Learning	69,545,078	25,436,549	6,425,311	6,873,371
Accommodation Review Committee	4,790,978	3,675,569	1,497,377	146,325
School Condition Improvement (SCI)	14,846,001	24,604,763	72,221,034	177,514,336
Temporary Accommodation Grant	900,000	1,440,000	1,958,953	1,825,047
Green Gas Reduction Fund(GGRF)	-	-	-	12,889,532
Schools First Childcare Retrofit Grant	522,266	3,838,088	4,145,517	3,172,417
Alvin Curling (Meadowvale Sheppard)	3,813,237	138,573	4,068	7,216
North Toronto CI	117,297	9,441	5,681	-

Infrastructure - (cont'd)

	2013-14	2014-15	2015-16	2016-17
School Facilities Revitalization Master Plan 3	55,786	9,990	-	-
Leased Premises Renewal	1,565,505	811,794	1,154,452	744,486
Facility Renovation (Disposition Funded)	1,334,194	4,464,627	2,241,336	720,334
New Capital Program SFRMP IV	3,370,407	1,073,230	741,504	1,170,494
Redevelopment Projects	83,582	-	-	-
Lawrence - Midland	1,215,025	112,788	27,783	5,482,380
Keele/Swansea/Earl Haig	2,721,718	10,395,102	4,775,825	213,644
Portable Move/Program Accom./Emerg. Renewal (CAT)	5,345,101	2,848,306	764,818	1,779,729
Facility Renewal	5,748,523	6,646,040	1,916,871	400,425
SSLP Roofing Projects	5,376,988	21,173,944	16,530,412	665,303
Railway Lands (Block 31) - New School		431,595	248,605	876,163
Avondale - New School & Demolition		373,308	2,547,004	10,964,739
George Webster ES - New School		333,977	1,589,971	9,967,147
Davisville JPS - New School				377,868
Bloor CI/Alpha II Alt. - New School				44,907
McCowan & West Hill CI & Sir Wilfrid Laurier (CP)			1,217,280	1,268,325
Monarch PK/Danforth CTI Relocation (CP)				2,928,593
Norseman/CastleBar Addition (CP)				1,124,466
Terry Fox PS - Addition				209,742
Other Capital	467,893	159,071	1,666,997	238,924
Total Capital Projects	128,464,051	108,625,619	122,140,351	241,628,235
Total Capital & Renewal Expenditures	183,253,889	160,694,178	176,865,874	295,676,110
Total Ministry Capital & Renewal Funding	153,314,890	117,098,212	148,795,889	280,176,867
Total Proceed of Disposition and Other Revenue	29,939,000	43,595,966	28,069,985	15,499,242
Total Capital & Renewal Funding	183,253,890	160,694,178	176,865,874	295,676,110



Toronto Lands Corporation

Created in September 2007 and incorporated in April 2008, the Toronto Lands Corporation is a wholly-owned subsidiary of the TDSB. The TLC's mission is to maximize the TDSB's real estate revenues in order to reinvest in TDSB schools and students. The information provided below reflects TLC's operations over six years, including a projection to 2017-18.

	2013-2014	2014-2015	2015-2016	2016-2017	Projected 2017-2018
Realty Lease Operations					
Lease Revenue and Recoveries	8,025,491	7,926,863	8,179,573	7,634,895	6,803,000
TDSB Program and Administration	493,000	493,000	52,956	53,000	53,000
Deferred Capital Improvement Revenue	(1,463,862)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Gross Lease Revenue	7,054,629	7,419,863	7,232,529	6,687,895	5,856,000
Property Management Expenses					
Lease Operations Expense	4,183,287	3,434,182	2,416,798	2,952,311	2,758,000
Property Taxes	77,794	48,057	31,334	-	-
Provision for Rental Arrears	-	-	-	-	5,000
TDSB Staff and Services	315,364	325,283	300,343	285,484	293,000
Total Expenses	4,576,445	3,807,522	2,748,475	3,237,795	3,056,000
Net Realty Lease Operations	2,478,184	3,612,341	4,484,054	3,450,100	2,800,000
Total Property Sales					
	92,187,882	184,350	11,640,000	-	106,000,000
Net Total Revenue	94,666,066	3,796,691	16,124,054	3,450,100	108,800,000
TLC Administration and Property Sales Expense	2,761,153	1,751,851	1,684,478	1,488,832	2,188,000
Net Contribution to TDSB	91,904,913	2,044,840	14,439,576	1,961,268	106,612,000
# of Properties Sold	8	2	3	0	



Community Hubs

The TDSB has a long history of developing strong and positive relationships with many community-based agencies and is a proven leader in operating community hubs in many of our schools. In the 1970's, the TDSB made space available in schools for child care and parenting centres. Many TDSB schools were built over 60 years ago with pools and community spaces under agreement with the City of Toronto. Our long history of community-based partnerships has benefitted the citizens of Toronto for many years. Historically, these partnerships flourished under a funding structure that enabled school boards and municipalities to address community benefits directly from a common tax base.

The TDSB fully supports the province's commitment to community hubs to create vibrant centres of community life, strengthen our public school system, and reduce the massive community infrastructure burden already shouldered by school boards. However, clarification is needed in terms of the funding sources required to make this community hubs vision a reality and to help school boards make these services more accessible for all.

The table below shows the different types of community organizations and partners that currently lease space in TDSB schools.

	2013-2014	2014-2015	2015-2016	2016-2017	Projected 2017-2018
City of Toronto Partnerships					
City of Toronto Agency	4	8	8	9	9
Municipally Operated Child Care	11	11	11	11	11
City of Toronto Community Centre					
Category I	21	21	21	21	21
Category II	5	5	5	5	5
Category III	6	6	6	6	6
Category IV	2	2	2	2	2
Not-for profit Charitable Organizations					
Child Cares (include before & after programs)	398	479	505	510	553
Colleges and Universities	4	8	10	11	12
Community outreach programs	3	3	3	3	3
Community Partnerships	3	3	4	4	6
Government Agencies	5	5	7	8	8
Language Instructions	2	2	2	2	2
School Board	3	3	3	3	3
School related Union	1	1	1	1	1
Commercially Operated Companies	2	2	2	2	2
Commercially Operated Licensed Daycare	19	21	21	21	21
Commercially Operated School			1	1	1
Commercially Operated Sports Group	3	3	3	3	3
	492	583	615	623	669

School Pools

The TDSB operates pools in schools across the city. School pools are important and valuable community hubs. They give students the opportunity to learn how to swim during the school day, while also providing the broader community with the benefits of health and wellness, physical exercise, and recreational and competitive swimming services outside of school hours.

Since 2003, the TDSB and the City of Toronto have worked together to operate a number of school pools across Toronto (see list below). As part of the agreement, the City funds the operation of these pools and is given exclusive use of them in the evenings, on weekends and during summer break.

Over the years, the City has eliminated funding for 14 school pools, leaving the TDSB responsible for both the operating and capital costs associated with the pools. The TDSB's budget has experienced the funding pressure to maintain some of these pools, but this is not sustainable without provincial funding that recognizes the cost of operating pools. Moving forward, the TDSB, City and Ministry of Education must work together to confirm long-term, sustainable funding so that pools remain open for students and the broader community.

TDSB Permitted Pools

Allenby Junior Public School
AY Jackson Secondary School
Bendale Business and Technical Institute (Note 2)
Beverly School
Brown Junior Public School
Carleton Village Junior and Senior Sports and Wellness Academy
Central Technical School
Deer Park Junior and Senior Public School
Don Mills Collegiate Institute (Note 1)
Earl Grey Senior Public School
Fern Avenue Junior and Senior Public School
Forest Hill Collegiate Institute
George Harvey Collegiate Institute
George S Henry Academy
Glenview Senior Public School
Harbord Collegiate Institute
Humberside Collegiate Institute
Jarvis Collegiate Institute
Keele Street Public School
Kensington Community School
Lawrence Park Collegiate Institute
Malvern Collegiate Institute
Monarch Park Collegiate Institute
Newtonbrook Secondary School
Northern Secondary School
Queen Alexandra Middle School
RH King Academy
Riverdale Collegiate Institute
Rosedale Heights School of the Arts
SATEC @ WA Porter
Sir Willfred Laurier Collegiate Institute
Stephen Leacock Collegiate Institute
Sunny View Junior and Senior Public School
Western Technical-Commercial School
Westview Centennial Secondary School
Winona Drive Senior Public School
York Memorial Collegiate Institute (Note 1)

School Pools under City of Toronto Agreement

Albert Campbell Collegiate Institute
Bedford Park Public School
Bowmore Road Junior and Senior Public School
CW Jefferys Collegiate Institute
Cedarbrae Collegiate Institute
DA Morrison Middle School
Earl Beatty Junior and Senior Public School
Emery Collegiate Institute
Frankland Community School
Georges Vanier Secondary School
Glen Ames Senior Public School
Gordon A Brown Middle School
Hillcrest Community School
L'Amoureux Collegiate Institute
Lester B Pearson Collegiate Institute
Northview Heights Secondary School
Parkdale Junior and Senior School
Runnymede Collegiate Institute
Sir Oliver Mowat Collegiate Institute
Swansea Junior and Senior School
Vaughan Road Academy
Victoria Park Collegiate Institute
West Hill Collegiate Institute
Weston Collegiate Institute
Wexford Collegiate School for the Arts
York Mills Collegiate Institute

Privately Leased Pools

John Polanyi CI/Bathurst
Midland Avenue

Note 1: City leasing of pools terminated effective July 1st, 2017.

Note 2: Pool will be privately leased effective September 1st 2017 outside of school hours.

Education Development Charges

Education Development Charges (EDC) provide school boards with funds to purchase school sites and cover all related site preparation and development costs that result from growth.

School boards must meet several conditions before being eligible to require developers to pay EDC's. The first condition is that the board must show that the number of students that it needs to accommodate is larger than the space available. The TDSB does not meet this condition because there is space across the system. However, city intensification plans mean that many neighborhoods are growing and putting additional pressure on many schools in these areas that are already full.

The City of Toronto anticipates the construction and occupation of more than 214,000 new residential units over the next 15 years and more than 313,000 new units by mid-2041. Based on the current Toronto Catholic District School Board's EDC rate, if the TDSB was treated equally, it is estimated that the projected growth over the next 15 years could generate over \$300 million of much needed revenue to meet the capital needs of the Board.

TDSB is actively engaged in a strategy to pursue changes to the legislation that currently prevents the collection of EDC's

Education Development Charges in the GTA

Region	School Board	Residential Charge Per Unit	Non-Residential Charge/Sq Ft
Durham Region	Durham Catholic DSB	786.00	0.00
	Durham DSB	1,949.00	0.00
Halton Region	Halton Catholic DSB	2,035.00	0.51
	Halton DSB	3,714.00	0.93
Hamilton	Hamilton-Wentworth DSB	1,039.00	0.39
	Hamilton-Wentworth Catholic DSB	885.00	0.34
Peel	Dufferin-Peel Catholic DSB	1,343.00	0.56
	Peel DSB	3,224.00	0.45
Simcoe County	Simcoe County DSB	1,311.00	0.35
	Simcoe Muskoka Catholic DSB	448.00	0.12
Toronto	Toronto Catholic DSB	1,493.00	1.07
	Toronto DSB	-	0.00
York Region	York Catholic DSB	991.00	0.17
	York DSB	5,416.00	0.90



FINANCIAL FACTS:
REVENUE & EXPENDITURE TRENDS
February 2018